

**Prediction Company:**  
**The Business of Model-Based Trading**

## History

### Corporate

Foundation of the company  
 Principals: Farmer, Packard, McGill

Contract with O'Connor & Associates  
 O'Connor → SBC

Renewal of contract

SBC → UBS

Renewal of contract  
 UBS buys equity stake in  
 Prediction Company

### Modeling

1991 Modeling financial futures (contracts on rates, indices, Fx).

1992

1993 Modeling other futures

1994

Modeling Equities

1995

1996

Begin ramping equities to large size

1997

1998

1999

2000 Globalize, Diversify

## **Foundation of Contract with UBS**

- Prediction Company builds models to predict financial markets from historical data.
- Bank commits to trade based on predictions (given performance threshold).
- Profits are shared.

## **Nature of the relationship**

- Model-based trading experiment is quite pure (no traders).
- Bank monitors trading, does all back-office.
- Trading by bank is proprietary (no publically available fund, currently).
- Prediction Company is mostly comprised of software engineers and researchers (ratio of 2:1).

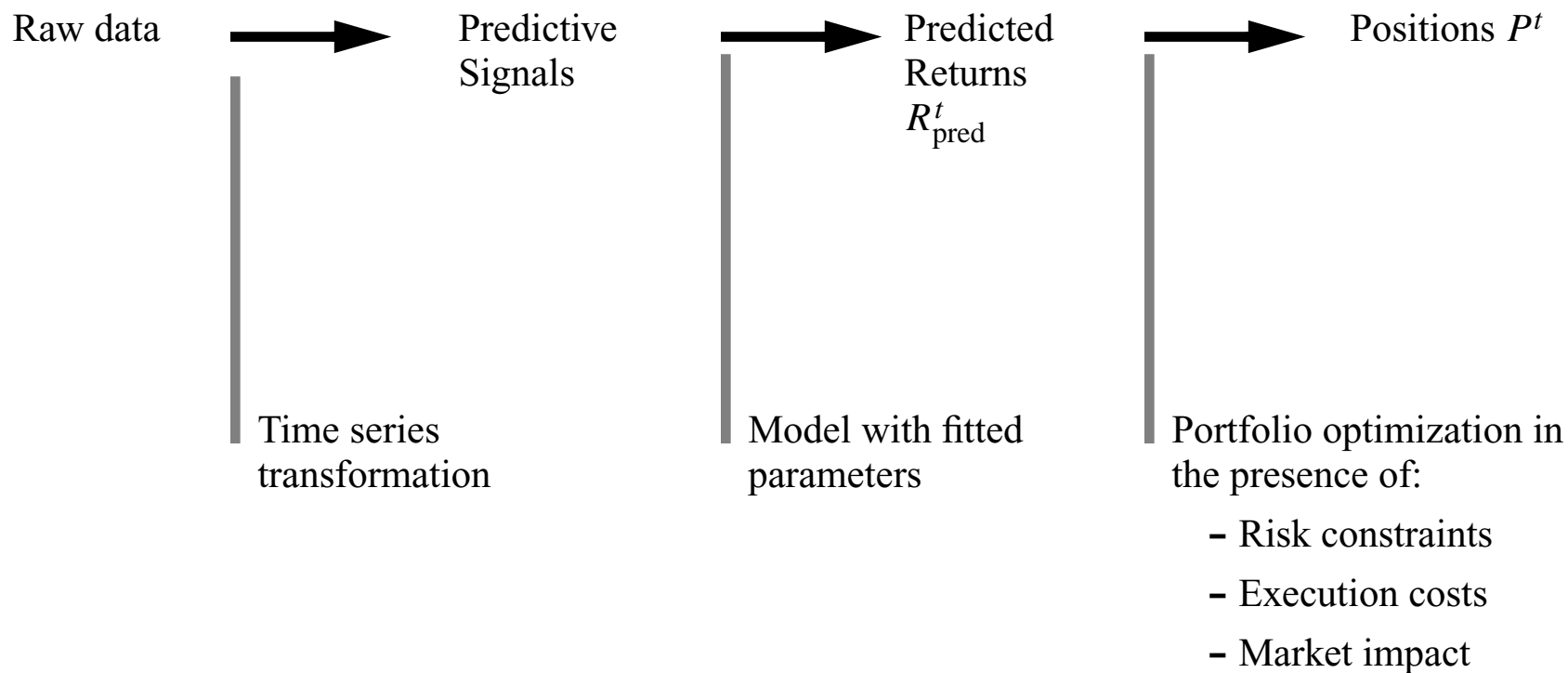
No traders.

- Prediction Company has developed substantial technology in order to implement model-based trading. Both research infrastructure and production infrastructure.

## **Modeling: what is needed**

- Clean (or at least cleanable) data, e.g. at least 10 years.
- Predictable structure in the data, strong enough to overcome execution costs.
- Many instances (many degrees of freedom).

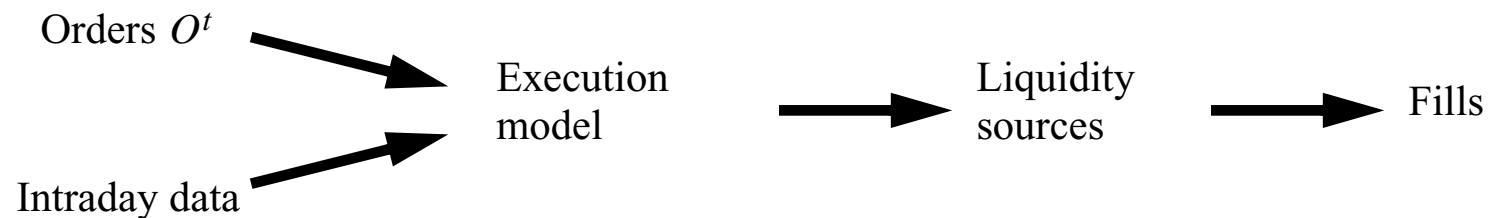
## Modeling: producing aim positions



## Modeling: executing orders

Orders are produced by change in position:

$$O^t = \delta P^t = P^t - P^{t-1}$$



## Prediction Company Models

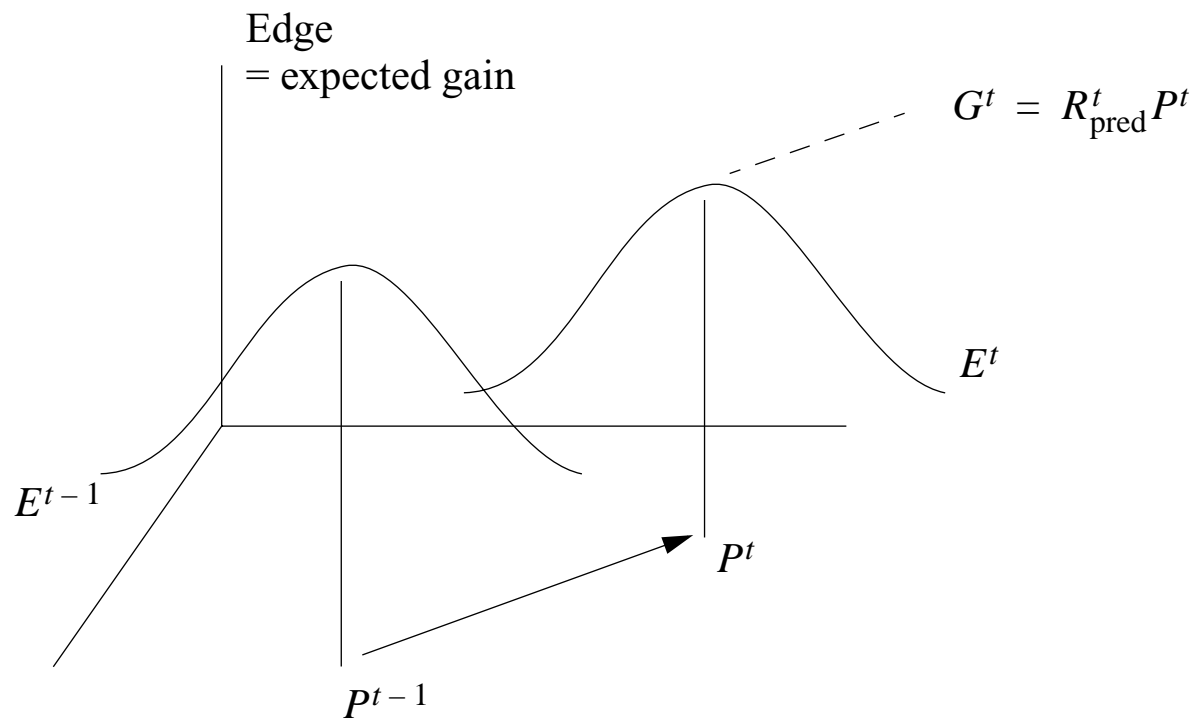
### **Used to generate aim positions daily:**

- Long term return predictions (months)
- Medium term return predictions (days)
- Transaction cost predictions (built from execution data)
- Market impact predictions

### **Used to execute orders intra-day:**

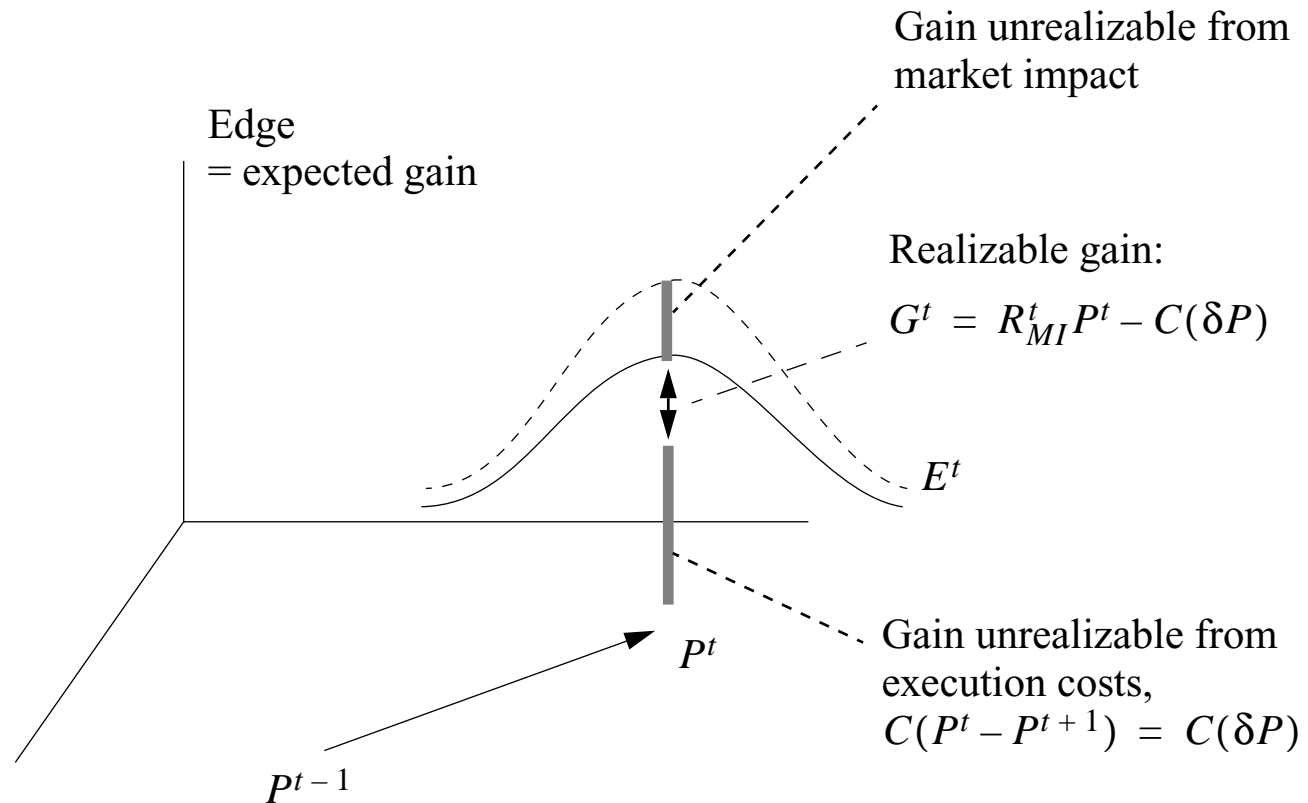
- Short term (minutes - hours) predictions of both direction and liquidity.

## Modeling: a geometric picture



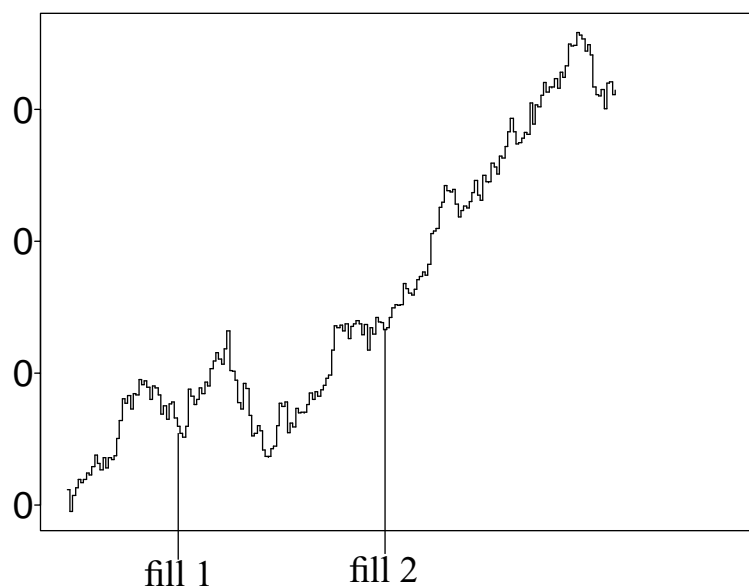


## Modeling: a more realistic picture



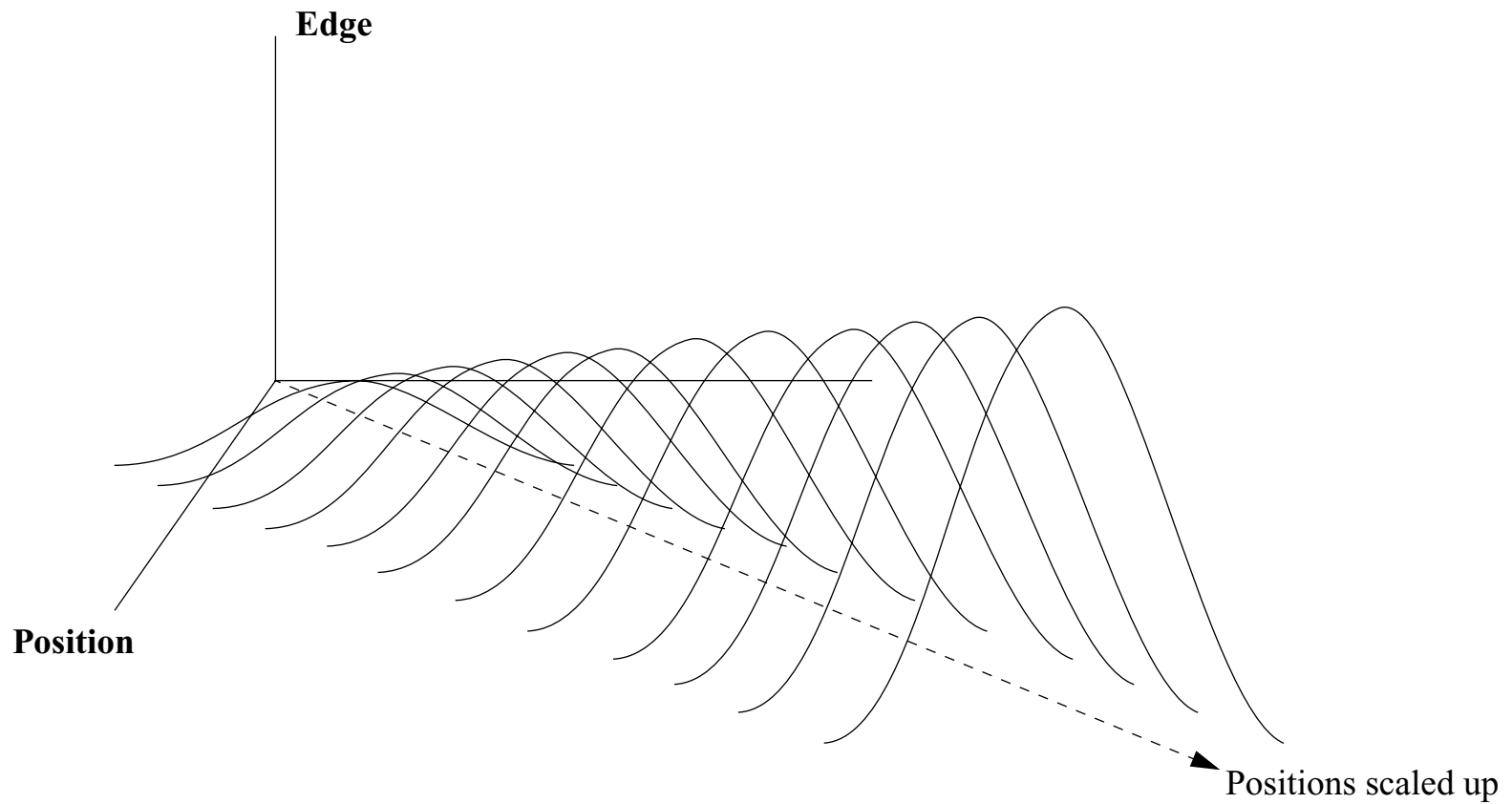
## Modeling: importance of modeling execution costs

Price after order request

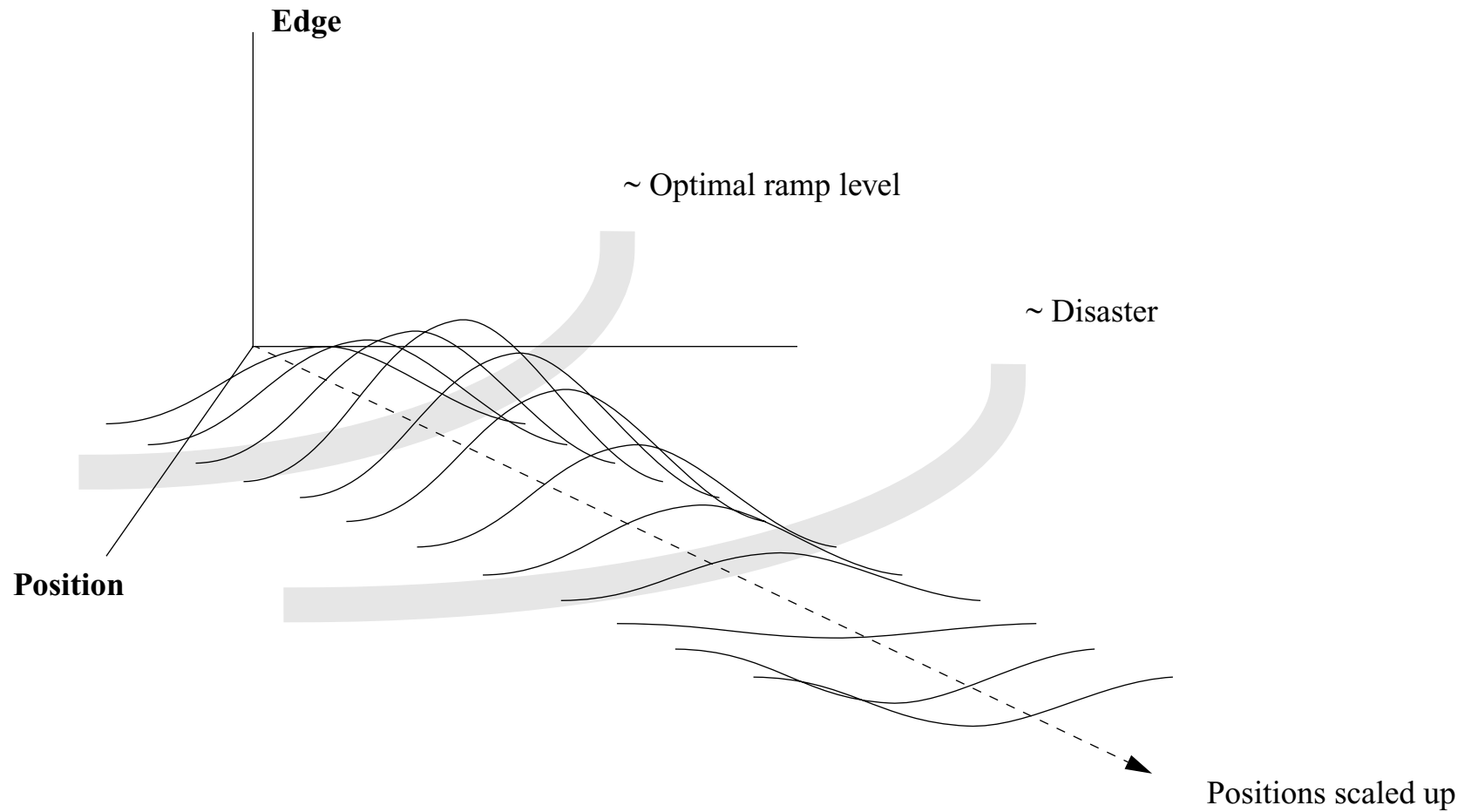


- Execution costs (slippage + fees + opportunity cost) can be accurately modeled only from execution data.
- Third party execution cost calculation available (e.g. Plexus).
- Execution cost models are used for:
  - Performance estimation
  - Portfolio balancing algorithm
  - ramp analysis

## Ramping up: wishful thinking



## Ramping up: more realistic



## Making Believable Models

### Two biggest problems:

- Limited data  $\Rightarrow$  overfitting
- Nonstationarity

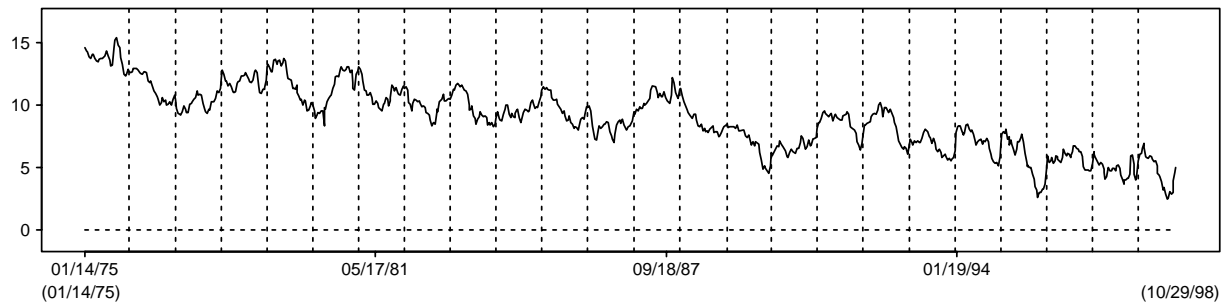
### Main approaches to coping with the problems

- Regularization, e.g.
  - ridge regression for linear fits
  - weight decay for neural networks
- Adaptive models
  - Crucial issue: time scale of adaptation
- Temporal consistency conditions
- Appropriate statistics to judge “reality” of structure discovered in data (cf. Hal White, “A Reality Check for Data Snooping”, A. Lo, C. Mackinley, “Data Snooping Biases in Tests of Financial Asset Pricing Models”)

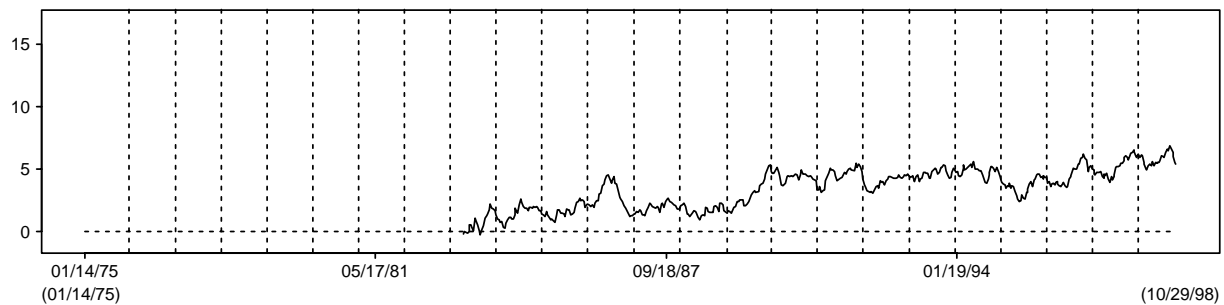
## Nonstationarity

**Predictive signal strength from 1975 - 1998 for two predictive signals:**

**Slow decay:**



**Slow  
strengthening:**



## What else can go wrong

- “Sudden” nonstationarity: sudden interruption or shifts in market dynamics (e.g. large money flows from one sector to another; exposure to unrecognized, unhedged risk factors).
- Indirect exposure to risk factors (e.g. market correlation)
- Increase in execution costs (causing possible over-ramped positions).
- Structural market changes (e.g. decimalization, day-trading?).
- Structural investor change (e.g. LTCM effects; political climate of partner).

## **Future Business Directions**

### **Fund-based trading products**

- Lower frequency (longer time-scale), higher capacity products; eventually toward asset management products.
- Higher frequency products, eventually toward automated market making, execution products.
- Move to other markets (Fx, commodities).

### **Other financial products**

- Weaken purity? E.g., decision support.
- Sell execution (wholesale: mutual funds; retail: online brokerage).
- Individual investor services.

### **Non financial products**

Large scale data-mining on proprietary data. E.g.:

- Predict customer preferences
- Analysis of Bio/pharm data
- Predict packet flow through networks